

Financial Resource Model 2017/18 to 2019/20

| | 2017/18 Budget £'000 | 2018/19 Budget £'000 | 2019/20 Budget £'000 |
|---|-------------------------------------|-------------------------------------|-------------------------------------|
| Net Budget | 237,117 | 240,592 | 238,820 |
| Total Inflation | 909 | 987 | 999 |
| | 238,027 | 241,579 | 239,819 |
| Grant Transfers/Other Changes | | | |
| Blue Badge Additional funding | 0.4 | 0 | 0 |
| Current Teachers' Registration Subsidy | (43) | 0 | 0 |
| Food Hygiene Rating Scheme | 2 | 0 | 0 |
| School Transport | 43 | 0 | 0 |
| New Reponsibilities | | | |
| External Pressures (Must Do's) | | | |
| Auto Enrolment into Pension Fund in 2017/18 | 374 | 374 | 0 |
| Pension Liability | 300 | 100 | 100 |
| Actuarial Revaluation of Pension Fund | 750 | 750 | 750 |
| Fire Levy | 171 | 50 | 50 |
| Apprenticeship Levy | 600 | 0 | 0 |
| Homelessness Prevention | 207 | 0 | 0 |
| Corporate and Service Pressures (Must Haves) | | | |
| Coroners | 11 | 11 | 0 |
| Management of Change | (120) | 0 | (10) |
| Valuations | 80 | 0 | 0 |
| Resource Plan | 747 | 0 | 0 |
| ICT | 125 | 0 | 0 |
| JV Property Income Target | 300 | 0 | 0 |
| Union Facility Support | 29 | (29) | 0 |
| Income and Awards Software | 64 | 0 | 0 |
| Increase in School Roll | 0 | 50 | 280 |
| Reduction in School Roll | (340) | (180) | (88) |
| Landfill Sites | 50 | 0 | 0 |
| Schools Out of County Placements | 827 | 0 | 0 |
| Leisure Contract Savings | 0 | (49) | (25) |
| Policy Decisions | | | |
| <u>Social Care</u> | | | |
| Delivering Transformation Grant | 113 | 0 | 0 |
| Deprivation of Liberty Standards | 10 | 0 | 0 |
| Increased Capital Limits for Residential Care | 222 | 0 | 0 |
| War Disablement Pension Disregard | 12 | 0 | 0 |
| Adult Social Care | 4,139 | 2,006 | 1,453 |
| Day Centres | 1,100 | 426 | 0 |
| LATC - Social Care | 0 | 79 | 96 |
| TIC | 70 | (100) | 0 |
| Queens Baton | 9 | (9) | 0 |
| Living Wage | 450 | 400 | 300 |
| Additional Funding For Schools | 1,000 | 1,000 | 1,000 |
| Single Environment Grant | 240 | 0 | 0 |
| Household Waste Recycling Centres (HWRC) | 200 | 0 | 0 |
| Household Waste Recycling Centres (HWRC) | 300 | (300) | 0 |
| Leisure Savings | 200 | (130) | 0 |
| Poverty Champion | 10 | 0 | 0 |
| Saving Re Cabinet Member | (20) | 0 | 0 |

| | 2017/18 Budget £'000 | 2018/19 Budget £'000 | 2019/20 Budget £'000 |
|--|-------------------------------------|-------------------------------------|-------------------------------------|
| Capital Financing Costs | | | |
| New Capital Funding | 0 | 272 | 965 |
| New Capital Funding - County Farms | 0 | 23 | 34 |
| New Capital Funding - Social Care | 0 | 55 | 48 |
| Additional Savings Identified | | | |
| People | | | |
| Adult | (2,208) | (1,428) | (453) |
| Children | (1,082) | (1,197) | 0 |
| Housing | 0 | (80) | 0 |
| Place | | | |
| Highways, Transport and Recycling | (2,339) | (1,952) | 0 |
| Regeneration, Property and Commissioning | (525) | (200) | 0 |
| Leisure & Recreation | (927) | (432) | 0 |
| Resources | | | |
| ICT | (232) | (323) | 0 |
| Business Services | (278) | (612) | 0 |
| Professional Services | (215) | (300) | 0 |
| Schools | (1,269) | (1,233) | 0 |
| Chief Executive | (250) | (157) | 0 |
| Law and Governance | (28) | (45) | 0 |
| Other Corporate | (573) | (400) | 0 |
| Total Savings | (9,926) | (8,357) | (453) |
| Reserves | | | |
| Repayment of Windfarm Costs | 560 | 0 | (280) |
| Contribution to General Fund delayed | (500) | 500 | 0 |
| Budget Management Reserve | 500 | 0 | 0 |
| Budget Management Reserve for HWRC | (300) | 300 | 0 |
| Total Budget | 240,592 | 238,820 | 244,039 |
| Funded by | | | |
| AEF | -0.5% 170,028 | -2.5% 165,777 | -2.5% 161,633 |
| Council Tax | 4.50% 70,564 | 3.75% 72,995 | 3.75% 75,732 |
| Total Funding | 240,592 | 238,772 | 237,365 |
| (Shortfall) / Balance | 0 | (48) | (6,674) |